

# John D. Graham

## Office of Management and Budget

*“Environmental regulation should be depicted as an incredible intervention in the operation of society.”*

-John Graham, Speech to the Heritage Foundation, 1996

*President Bush nominated John D. Graham for a position as the regulatory czar in the White House Office Management and Budget (OMB). Graham heads the Office of Information and Regulatory Affairs (OIRA), which vets any significant or controversial regulation before it can be implemented. Graham, before coming to the office of OMB, was the founding director of the Harvard Center for Risk Analysis (HCRA). The Center receives funding from many major extraction-related corporations such as Boise Cascade and Georgia-Pacific. At OMB, Graham will have significant say over regulatory activity at the agencies.*

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**Graham was Director of Harvard Risk Analysis Center.** Graham was the founding Director of the Harvard Center for Risk Analysis (HCRA), which is connected to Harvard University as a separate sub-unit of the Harvard School of Public Health. The Center offers twelve courses in the field of “decision analysis” to Harvard students but does not itself grant any degrees. [[www.hcra.harvard.edu/executive\\_education.html](http://www.hcra.harvard.edu/executive_education.html)]

- **Graham Taught Courses To Corporate Officers.** John Graham teaches short courses and multi-day seminars that grant “continuing executive education” credits to corporate officers. These courses train business executives to, among other things, “identify subgroups of lay people who are likely to be particularly outraged or tolerant about a potential risk.” [[www.hcra.harvard.edu/executive\\_education.html](http://www.hcra.harvard.edu/executive_education.html)]

**Harvard Center For Risk Analysis Funded By Large Corporations in the Extraction Industry.** The HCRA is funded by more than 100 large corporations and trade associations, including Boise Cascade Corporation, Georgia-Pacific Corporation, International Paper, Westvaco, Exxon Corporation, Texaco Foundation, and the American Crop Protection Association. [[www.hcra.harvard.edu/unrestricted.html](http://www.hcra.harvard.edu/unrestricted.html)]

- **HCRA Executive Board Member Was In Both Bushes’ White House.** C. Boyden Gray serves on the HCRA’s executive board and regularly joins strategic huddles at the corporate-backed Heritage Foundation. Gray is a lobbyist for chemical, steel and energy interests and was White House council to former President George Bush, and a transition advisor to President George W. Bush. [[Business Week](#), 1/29/01; [Chattanooga Times](#), 12/24/00; [Washington Times](#), 1/30/01]